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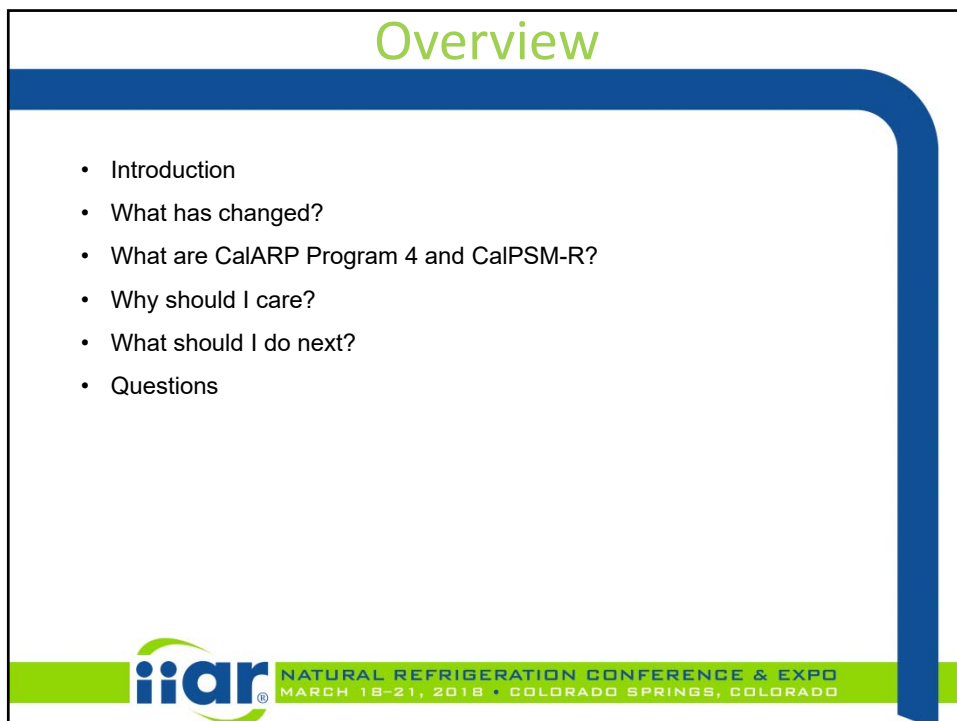
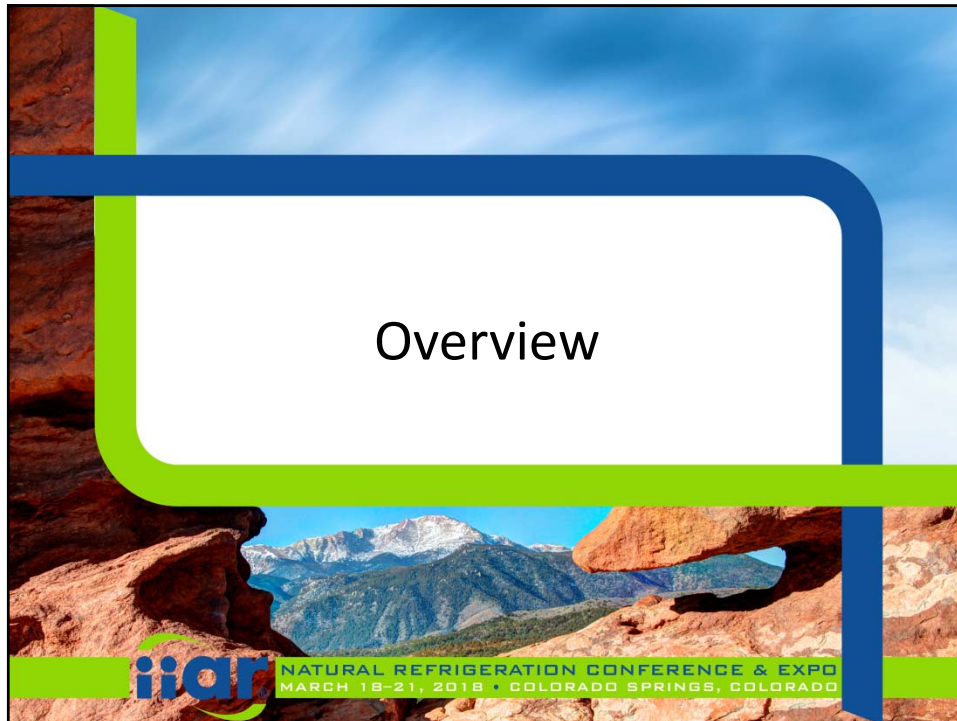
Learning Objectives

After viewing this presentation, participants will be able to:

- Understand the recent changes to CalARP and CalOSHA regulations,
- Comprehend why facilities in other states and other industries need to be attentive of these changes, and
- Address the needs of their facility and what may be applicable from these new regulations (RAGAGEP).



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Recent Incidents

- 2013, April 17: West Fertilizer Explosion and Fire, West, Texas
- 2012, August 6: Chevron Refinery Fire, Richmond, California
- 2010, August 23: Millard Refrigerated Services Ammonia Release, Theodore, Alabama
- 2010, April 20: Deepwater Horizon Explosion and Fire, Gulf of Mexico
- 2009, June 9: ConAgra Natural Gas Explosion and Ammonia Release, Garner, North Carolina



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Why Should I Care?

RAGAGEP
Reasonably And Generally Accepted Good
Engineering Practices

General Duty Clause

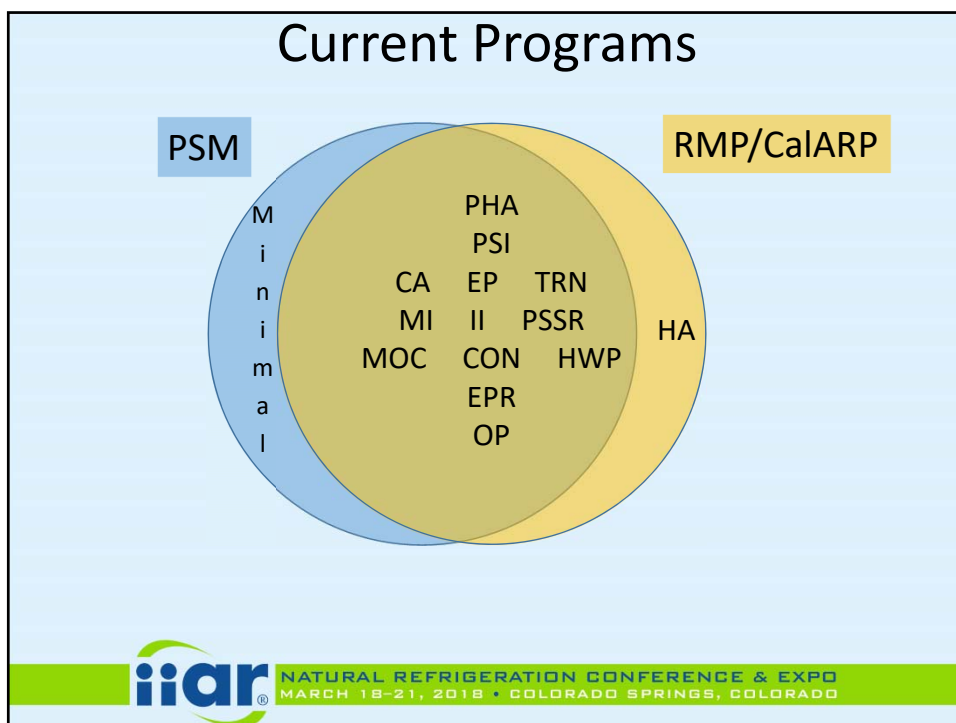
Safety Culture

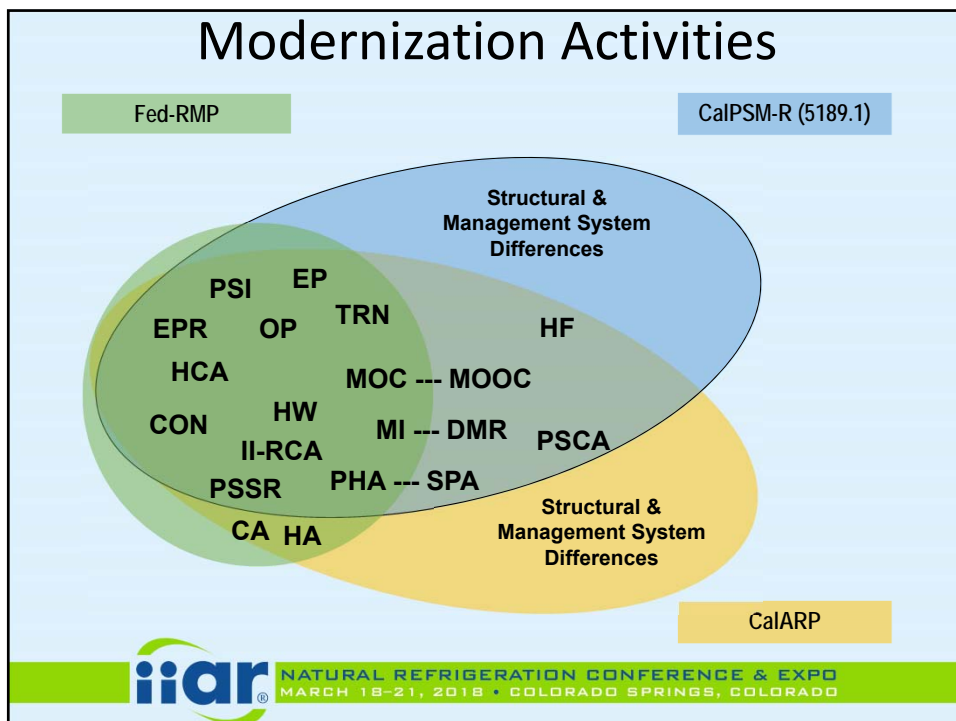
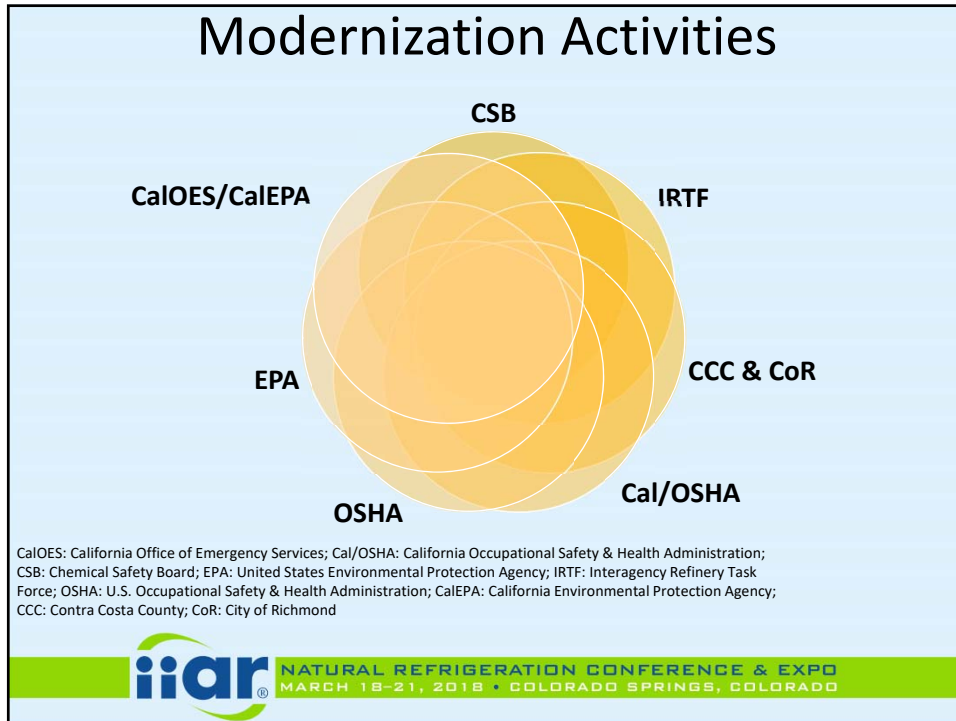
Professional / Personal Responsibility

Business Success



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Current PSM Elements

- Employee Participation
- Process Safety Information
- Process Hazard Analysis
- Operating Procedures
- Training
- Contractors
- Pre-Startup Safety Review
- Mechanical Integrity
- Hot Work Permit
- Management of Change
- Incident Investigation
- Emergency Planning & Response
- Compliance Audits

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CalPSM-R Elements

- Process Safety Information (PSI)
- Process Hazard Analysis (PHA)
- Operating Procedures (OP)
- Training (TRN)
- Contractors (CON)
- Pre-Startup Safety Review (PSSR)
- Mechanical Integrity (MI)
- Damage Mechanism Review (DMR)
- Hierarchy of Hazard Control Analysis (HCA)
- Hot Work Permit (HWP)
- Management of Change (MOC)
- Incident Investigation – RCA (II)
- Emergency Planning & Response (EPR)
- Employee Participation (EP)
- Process Safety Culture Assessment (PSCA)
- Human Factors (HF)
- Management of Organizational Change (MOOC)
- Compliance Audits (CA)
- Process Safety Management Program (PSMP)

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CalARP Program 4 & CalPSM-R

New Requirements

Between 2015 and 2017, several changes were made specifically targeting oil refineries. These changes, however, are important to everyone.

Applicability Changes

- Program 4 applicability determined by NAICS code; other NAICS codes can / may be integrated later.
- RAGAGEP for other industries?
- General Duty Clause
- Responsibility of the facility to do more?

No effective changes to most of the existing elements. Focus on the new elements...

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Mechanical Integrity (MI)

- Inspections
 - Procedures must meet or exceed RAGAGEP
 - Not just “documentation” → certification required
- Quality assurance is expanded - emphasis on RAGAGEP

Compliance Audits (CA)

- Audit needs to be certified
- Report must document qualifications of persons performing audit

Employee Participation (EP)

- “Effective participation...”
- Nothing is considered proprietary or trade secret



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Incident Investigation (II) – Root Cause Analysis (RCA)

- Must provide effective methods to conduct a root cause analysis
- Establishes team experience requirements
- DMR should be reviewed
- Recommendations
 - Should include interim actions until final actions can be implemented
 - After a major incident, Hierarchy of Hazard Control Analysis (HCA) shall be performed
- A report shall be submitted to the Unified Program Agency (UPA) within 90 days
- Final report is due within five (5) months



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Incident Investigation (II) – Root Cause Analysis (RCA)

- Report requirements
 - Causes determined by root cause analysis (direct, indirect, and root causes)
 - DMR(s), PHA(s), HCA(s), & SPA(s) reviewed as part of investigation
 - Interim and permanent corrective actions
 - Retained for the life of the process
- UPA may choose to perform the following independently
 - Process Safety Culture Assessment (PSCA)
 - Incident Investigation
 - Evaluation of management system or Human Factors Analysis



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Safeguard Protection Analysis (SPA)

- Objectives
 - Assess effectiveness of existing safeguards for each failure scenario identified in the PHA
 - Assure that safeguards are independent of the initiating event and each other (Independent Protection Layers [IPLs])
- Must be done for each PHA scenario where a major incident may occur
- Must use a quantitative or semi-quantitative method (e.g., LOPA)
- Complete within 6 months of PHA
- Experienced and knowledgeable team
- SPA shall be appended to the PHA report
- Must follow the corrective action work process
- Documentation must be maintained for the life of the process



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Damage Mechanism Review (DMR)

- Updated every 5 years
- Must be reviewed as part of Incident Investigation
- Must be available to PHA team
- Team must be knowledgeable in the covered process and DMR process
- DMR to include:
 - Inspection history / materials of construction assessment
 - Previous DMR data
 - Review of industry-wide experience,
 - Applicable standards, codes, and practices
- Examples of damage mechanisms:
 - Mechanical loading failures
 - Erosion / Corrosion / Thermal-related failures



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Damage Mechanism Review (DMR)

- Report must be provided to operating, maintenance, and other pertinent personnel
- Correction action tracking is similar to other program elements (e.g., PHA, II, CA, etc.)
- Shall be retained for the life of the process
- Approach / Guidance
 - Conduct DMR in conjunction with PHA and integrate reports
 - Review materials of construction within scenarios of HAZOP
 - Develop additional nodes and scenarios within PHA
 - Address high-priority improvements



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Hierarchy of Hazard Control Analysis (HCA)

- Essentially Inherently Safer Technologies assessment
- HCA must be conducted for
 - PHA recommendations for scenario resulting in major incident
 - As part of MOC & II process, for major incidents
 - During design and review of new processes
- Updated every five (5) years, in conjunction with PHA
- Team expertise requirements
- HCA team shall
 - Include risk-relevant data for each process
 - Identify, characterize, and prioritize each process safety hazard
 - Identify, analyze, and document all inherent safety measures and safeguards



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Hierarchy of Hazard Control Analysis (HCA)

- Recommendations
 - Must eliminate hazards to the greatest extent feasible using 1st order inherent safety measures
 - Remaining recommendations may utilize 2nd order inherent safety measures
- Report complete within 90 days following the development of the recommendations
- Report kept for the life of the process
- Implementation
 - Minimize / substitute / moderate / simplify
 - Use established guidance documents
 - Timing is key (as early as possible during design and operation)



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Process Safety Culture Assessment (PSCA)

- Updated every five (5) years
- Evaluation of owner / operator's:
 - Hazard reporting program
 - Response to reports of hazards
 - Procedures ensuring incentive programs do not discourage hazard reporting
 - Procedures ensuring process safety is prioritized during upset or emergency conditions
 - Management commitment and leadership
- Team experience



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Process Safety Culture Assessment (PSCA)

- Written report within 90 days of the completion of the assessment
- Report requires signatory
- Corrective actions must be completed within 24 months of report completion
- Interim assessment of the corrective action implementation and effectiveness within 3 years of the completed report
- Employees and representatives shall receive the report within 60 days of completion



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Management of Organizational Change (MOOC)

- Procedures to manage organizational changes
- Conduct assessment prior to a variety of employment / staffing changes
- Written report required
- Job functions and descriptions must be current and accurate for all positions potentially affected by the change
- Certification by manager on report
- MOOC assessments must include Human Factors assessment
- Employees must be informed if potentially affected by the change



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Human Factors Program

- Evaluates a number of human factors in safety
- Analysis of process controls includes
 - Error proof mechanisms
 - Automatic alerts
 - Automatic system shutdowns
- Schedule for revising operating and maintenance procedures based on Human Factors analysis
- Employee training for those who have process and process equipment responsibilities
- Employee participation required



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Accident Release Prevention (ARP) Program Management System

- Reviewed and updated every 3 years
- Must support continuous improvement
- Shall include
 - Roles and responsibilities
 - Organizational chart with responsibilities
 - Procedures to ensure effective communication
 - Policies to ensure recommendations and corrective actions are communicated to employees and their representatives
 - Policies to ensure employee participation
- All changes shall be tracked



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Accident Release Prevention (ARP) Program Management System

- Sets standards for findings and recommendations resulting from PHAs, DMRs, HCAs, incident investigations, compliance audits, and SPAs
- Develop effective Stop Work procedures / policies
- Method for employees to anonymously report hazards
- Performance Indicators
 - Report performance indicator information to CalOES
 - January 1 to December 31 of the prior year; due July
 - Indicators are public information
- Must develop specific list of performance indicators for the facility to evaluate process safety for continuous improvement.



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Process Safety Management Program (PSMP)

- Owner / operator must designate manager as having responsibility
- Written and implemented effective PSM Program
 - Updated every 3 years
 - Includes organizational chart
 - Track and document performance safety indicators



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Application to Ammonia Refrigeration

Why Should I Care?
What Should I Do Next?



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Applicability to Ammonia Refrigeration


Why Should I Care?

RAGAGEP = Reasonably And Generally Accepted Good Engineering Practices

General Duty Clause

RAGAGEP / General Duty Clause

- Continuous improvement of safety
 - Inherently safer systems
 - Reduction in human error
 - Evaluation of safeguards and protections
- Good safety culture
- Safe workplace
- Reduced cost of business



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Applicability to Ammonia Refrigeration

What Should I Do Next?

Application of CalARP P4 and CalOSHA 5189.1

Evaluate the need for additional elements

- Safeguard Protection Analysis
 - Are all the safeguards adequate?
 - Can the analysis be integrated into the next PHA?
 - Are there changes needed in the next PHA to address other areas of improvement?
- Damage Mechanism Review
 - Is this being effectively implemented in existing PHA sessions?
 - Are there additional analyses needed?



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Application of CalARP P4 and CalOSHA 5189.1 for RAGAGEP

- Root Cause Analysis (part of the Incident Investigation element)
 - Is there a formal methodology in-place? If not, does there need to be?
 - Do past investigations address root causes? If not, how can improvements be made?
- Hierarchy of Hazard Control Analysis
 - Is the facility assessing the use of inherently safer systems?
 - Should an analysis be conducted?
 - What are other facilities doing?
 - What is common in industry and are there improvements to be made?



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Application of CalARP P4 and CalOSHA 5189.1 for RAGAGEP

- Process Safety Culture Assessment
 - Does the facility have a good safety culture?
 - Are methods for anonymous reporting and stop work authority established and communicated?
 - Other areas of improvement?
- Human Factors Program
 - Is staffing adequate? If not, how can this be changed?
 - Has the facility looked at the impact of staffing changes on safety and the safety culture?
- Accidental Release Prevention Program Management System
 - Is an effective management system in-place?



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 Questions?

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